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Anglia Integrated Railway

Transport East Conference

November 2025



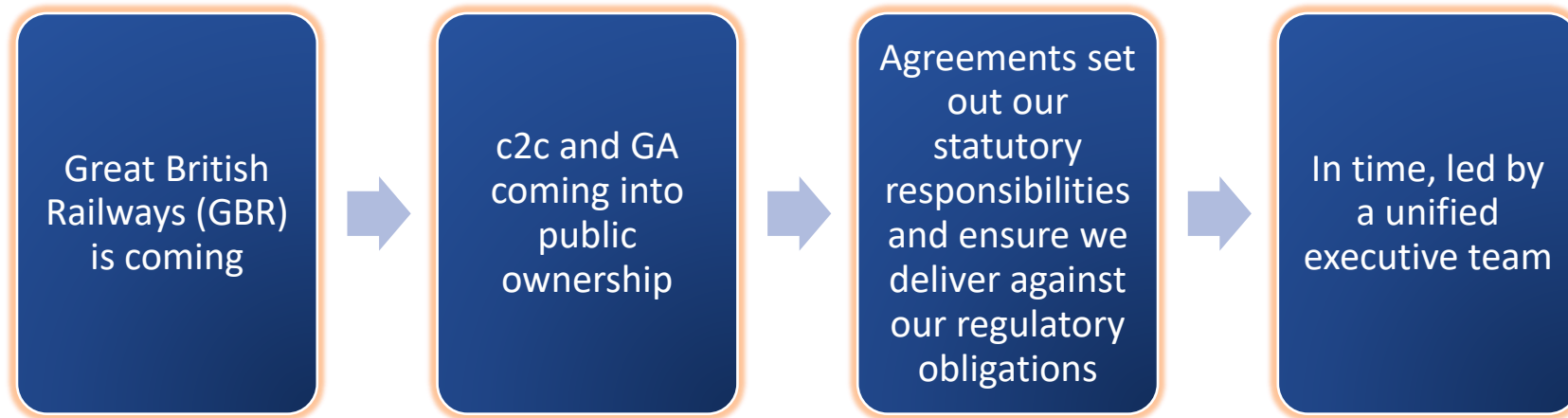
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Why now? What exactly is an Integrated Railway?



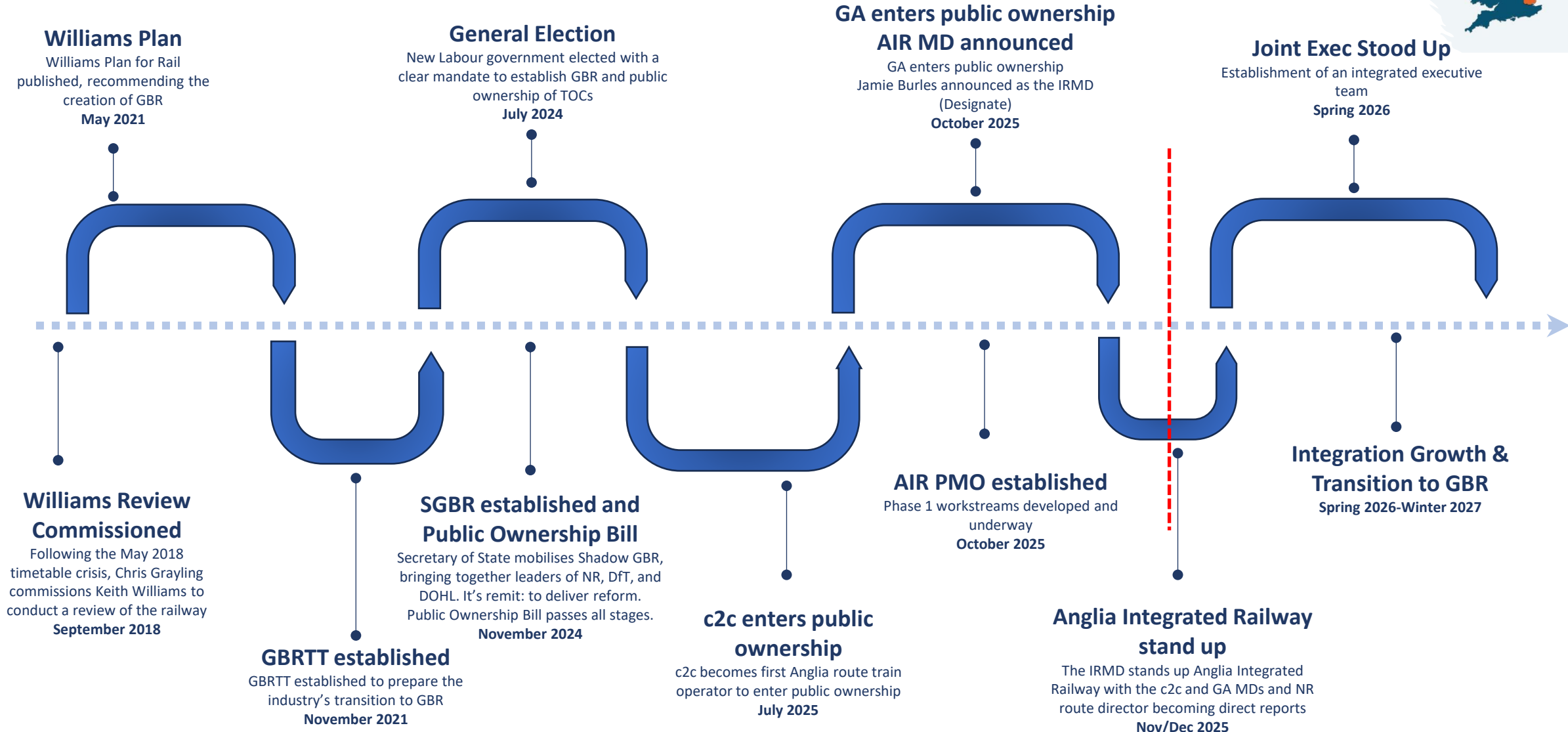
What is expected of the Integrated Railway?



Integration Road Map

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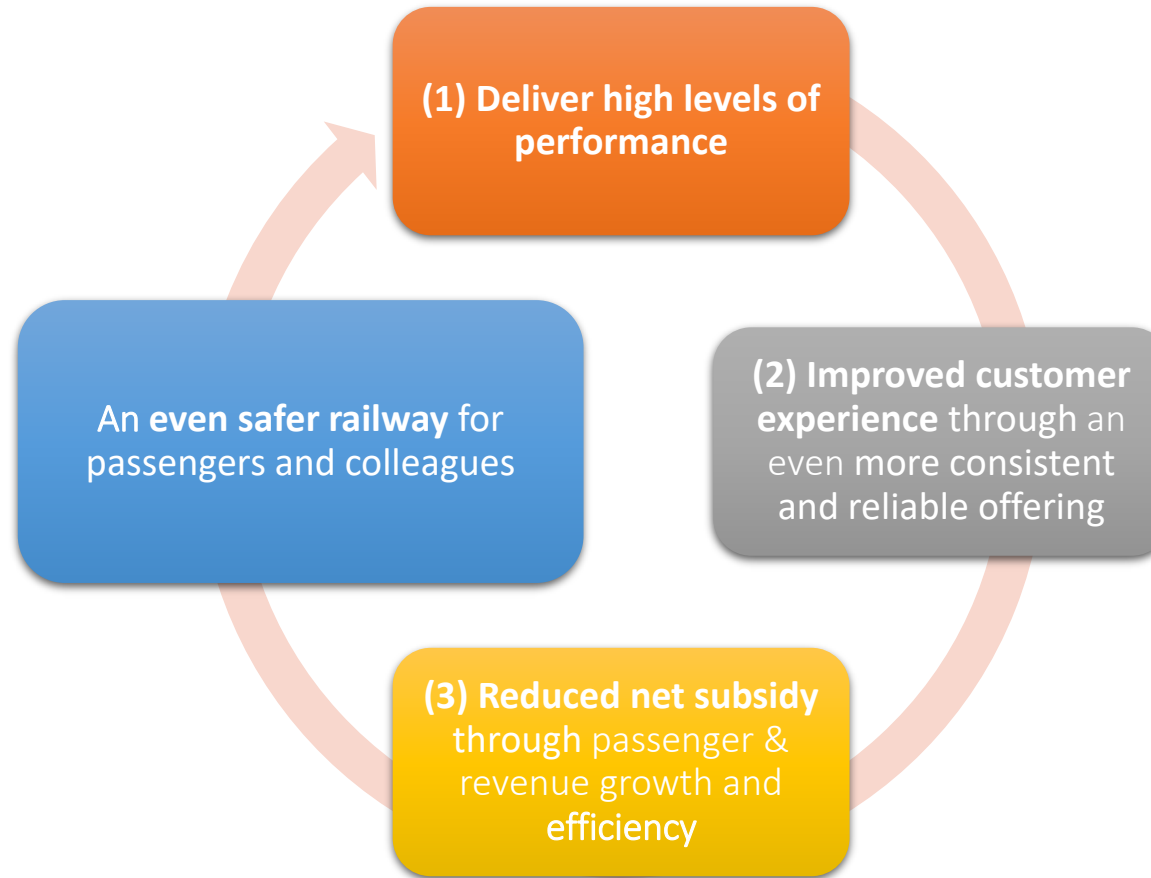
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Strategic objectives:



Integration Opportunities



**Aligned objectives &
business reporting**



Benefits Framework

Economic, social, environmental,
asset, performance, reliability



**Commercial
Opportunities**



Combined Profit & Loss



**Engineering
Access**



**Innovation
& technology**



**Whole-system
approach**